





### Logib-D – A management tool to reduce the Gender Pay Gap in Germany

**Exchange of good practices on gender equality** 

Berlin, December 5, 2011

Dr. Hans-Peter Klös

iW.KÖL∩.WISSEN SCHAFFT KOMPETENZ.





#### Logib-D: the institutional setting

Logib-D ("Lohngleichheit im Betrieb – Deutschland" = Pay Equality in Companies in Germany)

- ... was introduced by the Federal Ministry for Family Affairs, Senior Citizens, Women and Youth to tackle the gender pay gap in Germany (unadjusted: 23 % in 2010)
- ... goes along with other policy actions to reduce gender pay inequality
- ... provides a "double dividend":
  - ... establishes a valuable instrument for business companies
  - ... makes aware of and how to overcome gender pay inequality
- ... is a management tool to enable firms to identify gender pay differences and their causes
- ... delivers additional HR-information
- ... can be used on a voluntary basis



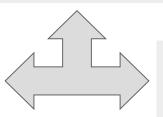


#### Logib-D: a modular concept

- Data analysis tools (Excel- and Webtool)
- Consultation package
- Website (<u>www.logib-d.de</u>)

... to initiate gender-related analysis of payment structures and personell arrangements

to provide economic benefits

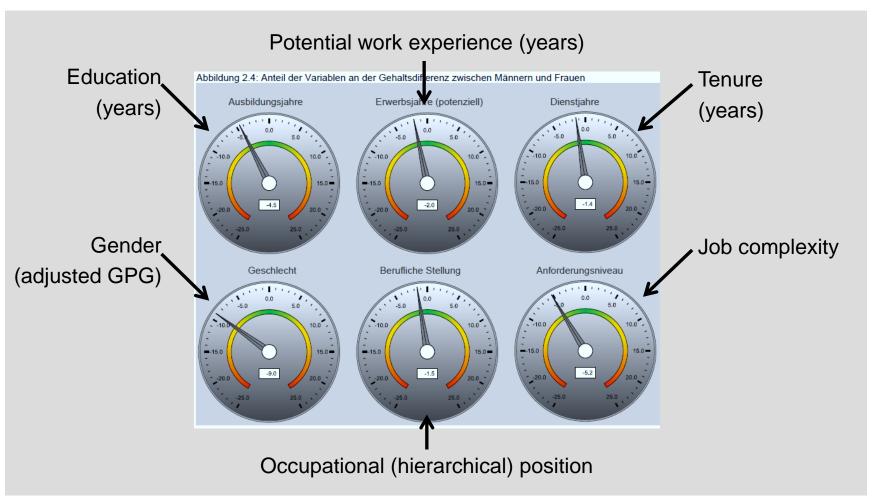


to reveal causes of the gender pay gap





#### **Logib-D: the Webtool**



Source: www.logib-d.de





#### Logib-D: the consultation package

- Consulting Partners: Baumgartner & Partner, Personalmarkt
- Until the end of 2012, a consultation package based on Logib-D is available free of charge for 200 business companies
- ▶ An application is required (via the Logib-D homepage)
- ▶ The participating firms are chosen periodically by a high-ranking advisory board
- ▶ Each successful firm obtains a comprehensive management-report with detailed statistics (as the major finding of the consultation process)
- Concluding the consultation process, the results are presented and concrete options for policy actions are discussed in an inhouse consulting workshop
- After the consultation process, the successful firms are awarded with the label "Logib-D geprüft" (Logib-D approved)
- ▶ All Logib-D firms are entitled to join the "Logib-D Erfahrungszirkel" (Logib-D Experience Circle), a forum to discuss gender-related topics with the ministry, the partners and other participants





### Logib-D: the official Website







# Logib-D: lessons learned from exchange of experiences (I)

The first step: Rising the priority of gender pay equality

Strategic areas of action:

- Establishing internal transparency of remuneration structures and personell arrangements (to rise awareness)
- Involvement of the management board is required
- Developing a gender pay strategy
- ▶ Implementing the gender pay strategy in a comprehensive HR approach
- Integrating gender pay equality in the companies' general principles and in individual target agreements





# Logib-D: lessons learned from exchange of experiences (II)

The second step: Implementation of the gender pay strategy

#### Functional areas of action:

- Integrating key figures of gender pay inequality in the companies' reporting framework
- Enabling part-time leadership, especially for females
- Supporting females' careers (with training, mentoring, ...)
- Establishing child care concepts
- Staying in contact with parents during parental leave
- Communication of best practice is essential





#### **Logib-D: Conclusion**

- The Logib-D "pentathlon" modules 1) website, 2) excel-/webtool, 3) consultation package, 4) label "Logib-D approved" and 5) experience circle "Logib-D" seem to be fairly suitable to rise overall awareness for questions of pay equality on a company as well as on a societal level.
- Logib-D is an effective management tool to conduct gender-related analyses of remuneration structures and personell arrangements.
- Logib-D constitutes an additional value for firms, e.g.
  - ➤ The outcome of the Logib-D tools are supposed to be a regular extension of the firms' reporting framework
  - The label "Logib-D geprüft" is supposed to enhance companies reputation and especially the recruitment of qualified female employees ("employer branding")